THE RAMARAJU SURGICAL COTTON MILLS LIMITED

Manufacturers of Antiseptic Dressings

F.No. CS /2026-27_71 **5th August 2026**

Head-Listing,
Metropolitan Stock Exchange of India Limited
Building A, Unit 205A, 2nd Floor,
Piramal Agastya Corporate Park,
L.B.S Road, Kurla West, Mumbai - 400 070.

Symbol: RAMARAJU

Dear Sir,

Sub: Submission of the Notice of 86th Annual General Meeting (AGM) of the Company

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This is to inform that the 86th Annual General Meeting of the members of the Company is scheduled to be held through Video Conferencing ("VC") / Other Audio-Visual Means ("OAVM") on Friday, 28th August 2026 at 9.30 A.M (IST) in accordance with the relevant circulars issued by Ministry of Corporate Affairs (MCA) and Securities and Exchange Board of India (SEBI).

Pursuant to Schedule III (A) (12), read with Regulation 30 of SEBI (Listing Obligations and Disclosure Requirements) Regulations, 2015, we herewith enclosed the copy of Notice to Shareholders.

This is for your kind information and records.

Thanking you,

Yours faithfully,

For The Ramaraju Surgical Cotton Mills Limited,

THE RAMARAJU SURGICAL COTTON MILLS LIMITED RAJAPALAYAM

P. Muthukumar
Company Secretary & Compliance Officer
Mem. No.: F12904

NOTICE TO THE MEMBERS

NOTICE IS HEREBY GIVEN THAT THE 86TH ANNUAL GENERAL MEETING (AGM) OF THE COMPANY WILL BE HELD AT 9.30 A.M. ON FRIDAY, THE 28TH AUGUST, 2026. THIS AGM IS BEING CONDUCTED THROUGH VIDEO CONFERENCING / OTHER AUDIO-VISUAL MEANS (VC) THE DETAILS OF WHICH ARE PROVIDED IN THE NOTES TO THIS NOTICE. THE FOLLOWING ARE THE BUSINESS THAT WOULD BE TRANSACTED AT THIS AGM.

ORDINARY BUSINESS

1. To consider and pass the following Resolution, as an **ORDINARY RESOLUTION**:

   RESOLVED THAT the Company's Separate and Consolidated Audited Financial Statements for the year ended 31st March, 2026 and the Report of the Board of Directors and Auditors thereon be and are hereby considered and adopted.

2. To consider and pass the following Resolution, as an **ORDINARY RESOLUTION**:

   RESOLVED THAT Shri P. R. Venketrama Raja (DIN: 00331406), who retires by rotation, be and is hereby re-appointed as Director of the Company.

3. To consider and pass the following Resolution, as an **ORDINARY RESOLUTION**:

   RESOLVED THAT Shri N. K. Shrikantan Raja (DIN: 00350693), who retires by rotation, be and is hereby re-appointed as Director of the Company.

SPECIAL BUSINESS

4. To consider and pass the following Resolution, as a **SPECIAL RESOLUTION:**

   Re-appointment of Shri N.R.K. Ramkumar Raja (DIN: 01948373), Managing Director of the Company and continuing the directorship after attaining 70 years of age

   "**RESOLVED THAT** pursuant to Sections 196, 197, 198, and 203 and other applicable provisions and the Rules thereunder, read with Schedule V of the Companies Act, 2013, the approval of the members of the Company be and is hereby accorded to re-appoint of Shri N.R.K. Ramkumar Raja (DIN: 01948373) as Managing Director of the Company for a period of 3 years with effect from February 14, 2027, on a remuneration as set out hereunder:

   i. ₹ 15 lakhs per month;

   ii. Contribution to Provident Fund, Superannuation Fund or Annuity Fund to the extent these either singly to put together are not taxable under the Income Tax Act, 1961;

   iii. Gratuity payable at a rate not exceeding half a month's salary for each completed year of service;

   iv. Encashment of leave at the end of the tenure and other perquisites as allowed under Section IV of Schedule V of the Companies Act, 2013; and

v. the remuneration payable to Shri N.R.K. Ramkumar Raja shall not exceed the 5% of the net profits of the Company.

RESOLVED FURTHER THAT where in any financial year during his tenure, the Company has no profits or inadequate profit, Shri N.R.K. Ramkumar Raja, Managing Director shall be paid remuneration as provided under (A) of Section II, Part II of Schedule V of the Companies Act, 2013 along with the following perquisites.

i. Contribution to provident fund, superannuation fund or annuity fund to the extent these either singly or put together are not taxable under the Income Tax Act, 1961;

ii. Gratuity payable at a rate not exceeding half a month's salary for each completed year of service; and

iii. Encashment of leave at the end of the tenure and other perquisites as allowed under Section IV of Schedule V of the Companies Act, 2013.

RESOLVED FURTHER THAT pursuant to Section 196(3) read with Schedule V and all other applicable provisions, if any, of the Companies Act, 2013, the consent of the Members be and is hereby accorded for the continuance of the directorship of Shri N.R.K. Ramkumar Raja (DIN: 01948373) who will attain the age of **70 (Seventy) years on April 18, 2027,** shall continue to occupy the position of Managing Director.

RESOLVED FURTHER THAT the Nomination and Remuneration Committee be and is hereby authorized to fix the components, quantum and periodicity of the remuneration payable to the Managing Director subject to the aforementioned limits.

RESOLVED FURTHER THAT the remuneration aforesaid shall be exclusive of any fee paid for attending Meetings of the Board or any Committee thereof or for any other purpose, whatsoever as may be decided by the Board as provided in Section 197(5) of the Companies Act, 2013.

RESOLVED FURTHER THAT any Director and/or Company Secretary of the Company be and are hereby authorized to do all such acts, deeds and things and to sign all such documents and writings as may be necessary, expedient and incidental thereto to give effect to this resolution and for matters connected therewith or incidental thereto.

5. To consider and pass the following Resolution, as an **ORDINARY RESOLUTION:**

Approval of Material Related Party Transaction with Rajapalayam Mills Limited

"RESOLVED THAT pursuant to the provisions of Regulation 23(4) of the Securities and Exchange Board of India (Listing Obligations and Disclosure Requirements) Regulations, 2015, as amended from time to time ("Listing Regulations") and Section 188 of the Companies Act, 2013 ("Act") read with rules made thereunder, other applicable laws / statutory provisions, if any, the Company's Policy on Materiality of Related Party Transactions and basis the approval of the Audit Committee and recommendation of the Board of Directors of the Company, approval of the Members of the Company be and is hereby accorded to the Company to enter into and / or continue the related party transaction(s) / contract(s) / arrangement(s) / agreement(s) with Rajapalayam Mills Limited (in terms of Regulation 2(1)(zc)(i) of the Listing Regulations) in terms of the explanatory statement to this notice and more specifically set out in Table A in the explanatory statement to this notice.

RESOLVED FURTHER THAT the Board of Directors, Chief Financial Officer and Company Secretary of the Company (hereinafter referred to as 'Board' which term shall be deemed to include the Audit Committee of the Board and any duly constituted committee empowered to exercise its powers including powers conferred under this resolution) be and are hereby severally authorised to do all such acts, deeds, matters and things as it may deem fit in its absolute discretion and to take all such steps as may be required in this connection including finalizing and executing necessary contract(s), arrangement(s), agreement(s) and such other documents as may be required, seeking all necessary approvals to give effect to this resolution, for and on behalf of the Company, to delegate all or any of its powers conferred under this resolution to any officer / executive of the Company and to resolve all such issues, questions, difficulties or doubts whatsoever that may arise in this regard and all action(s) taken by the Company in connection with any matter referred to or contemplated in this resolution, be and are hereby approved, ratified and confirmed in all respects."

6. To consider and pass the following Resolution, as an **ORDINARY RESOLUTION:**

Ratification of remuneration to M/s. SVM & Associates (FRN: 000536), Cost Auditors of the Company

RESOLVED THAT pursuant to the provisions of Section 148 and other applicable provisions, if any, of the Companies Act, 2013 and Rule 14 of Companies (Audit and Auditors) Rules, 2014, the remuneration of ₹ 1,90,000/- (Rupees One Lakh Ninety Thousand Only) plus applicable taxes and out-of-pocket expenses payable to M/s. SVM & Associates, Cost Accountant (Firm Registration No. 000536) appointed as the Cost Auditor of the Company by the Board of Directors, for the financial year 2026-27 for auditing the Cost Records relating to manufacture of textile and pharmaceutical products, be and is hereby ratified and confirmed.

By Order of the Board,
For **The Ramaraju Surgical Cotton Mills Limited,**

Rajapalayam
28th May, 2026

P.R. Venketrama Raja
Chairman
DIN: 00331406

Notes:

1. Statement pursuant to Section 102 of the Companies Act, 2013, setting out the material facts concerning each item of Special Business is annexed hereto.
2. The Company has chosen to conduct this AGM through Video Conferencing (VC), The AGM would be conducted in accordance with the General Circular No: 03/2025 dated 22nd September, 2025, issued by Ministry of Corporate Affairs, Government of India, Regulations 44(1) of SEBI(LODR), Regulations, 2015 and such other instructions that may be issued by Statutory Authorities.
3. The Company would be providing the Central Depository Services (India) Limited's (CDSL) system for the members to cast their vote through remote e-voting and participate in the Annual General Meeting through Video Conference.
4. The Notice calling the 86th AGM has been uploaded on the website of the Company at www.ramarajusurgical.com. The Notice can also be accessed from the website of the Stock Exchange i.e. Metropolitan Stock Exchange of India Limited at www.msei.in. The Notice is also disseminated on the website of CDSL (agency for providing the Remote e-Voting facility and e-voting system during the AGM) i.e. www.evotingindia.com.
5. Pursuant to MCA Circular No. 14/2020 dated April 08, 2020, the facility to appoint proxy to attend and cast vote for the members is not available for this AGM.
6. The Company is also releasing a Public Notice by way of advertisement in English in Business Line (All editions) and in Tamil in Makkal Kural (Madurai edition), containing the following information:
   - Convening of AGM through VC in compliance with applicable provisions of the Act.
   - Date and Time of the AGM.
   - Availability of Notice of the Meeting on the website of the Company, the Stock Exchange, viz. Metropolitan Stock Exchange of India Limited, where the Company's shares are listed and at **https://www.evotingindia.com.**
   - Reference to the link of the company's website, providing access to the full annual report.
   - Requesting the members who have not registered their E-Mail addresses with the Company, to get the same registered with the Company.
7. The cut-off date will be 21st August, 2026, for determining the eligibility to vote by remote e- voting or in the AGM.
8. Pursuant to Rule 8 of Investor Education and Protection Fund (Accounting, Audit, Transfer and Refund) Rules, 2016, the Company has uploaded the details of unclaimed / unpaid dividends lying with the Company on the website of the Company (**www.ramarajusurgical.com**) and also on the website of the Ministry of Corporate Affairs. The dividends remaining unpaid for a period of over 7 years will be transferred to the Investor Education and Protection Fund (IEPF) of the Central Government. Hence, the members who have not claimed their dividend relating to the earlier years may write to the Company for claiming the amount before it is so transferred to the Fund. The details of due dates for transfer of such unclaimed dividend to the said Fund are:

Financial Year Ended	Date of Declaration of Dividend	Last Date for claiming Unpaid Dividend	Due Date for Transfer to IEP Fund
31-03-2020	15-09-2020	14-09-2027	12-10-2027
31-03-2021	25-08-2021	24-08-2028	22-09-2028
31-03-2022	12-12-2022	11-12-2029	10-01-2030
31-03-2023	29-09-2023	28-09-2030	26-09-2030

9. In accordance with Section 125(5) of the Companies Act, 2013, the Company has transferred the unclaimed / unpaid dividends lying with the Company for a period of over 7 years, to the IEPF established by the Central Government.

10. In accordance with Section 124(6) of the Companies Act, 2013, read with the Investor Education and Protection Fund Authority (Accounting, Auditing, Transfer and Refund) Rules, 2016, the shares in respect of which, dividends have not been paid or claimed for 7 consecutive years or more have been transferred by the Company to IEPF. The shareholders / their legal heirs are entitled to claim the said shares and the dividend so transferred from the IEPF by making an online application in Form No: IEPF-5 to the IEPF Authority. The procedure and the form are available at **www.ramarajusurgical.com** and **www.iepf.gov.in.**

11. Dispatching of physical copies of the financial statements (including Director's report, Auditor's report or other documents required to be attached therewith), has been dispensed with. Such statements are being sent only by email to the members and to all other persons so entitled. The Annual Report will also be made available on the Company's Website - **www.ramarajusurgical.com** and at the websites of the Stock Exchange i.e. Metropolitan Stock Exchange of India Limited, where the Company's shares are listed.

12. As per Income Tax Act, 1961, dividend income is taxable in the hands of Shareholders w.e.f. 1st April, 2020 and the Company is required to deduct tax at source from dividend payable to Shareholders at the prescribed rates. For the prescribed rates for various categories, the Shareholders are requested to refer to the Income Tax Act, 1961 and amendments thereof. The Shareholders are requested to update their PAN with the Company (in case of shares held in physical mode) with the depositories (in case of shares held in demat mode).

    A Resident individual shareholder with PAN and who is not liable to pay income tax can submit a yearly declaration in Form No. 15G/15H, to avail the benefit of non-deduction of tax at source by email to rscm@ramcotex.com on or before 20th August, 2026. Shareholders are requested to note that in case their PAN is not registered, the tax will be deducted at a higher rate of 20%.

    Non-resident Shareholders can avail beneficial rates under tax treaty between India and their country of residence, subject to providing necessary documents i.e. No Permanent Establishment and Beneficial Ownership Declaration, Tax Residency Certificate, Form 10F, any other document which may be required to avail the tax treaty benefits by sending an email to rscm@ramcotex.com. The aforesaid declarations and documents need to be submitted by the Shareholders on or before 19th August, 2026.

13. Voting through electronic means;

    A. In compliance with provisions of Section 108 of the Companies Act, 2013 and Rule 20 of the Companies (Management and Administration) Rules, 2014 and Regulation 44 of SEBI (Listing Obligations and Disclosure Requirements) Regulations, 2015, [LODR] the Company is providing members remote e-Voting facility to exercise their right to vote at the 86th Annual General Meeting and the business may be transacted through such voting, through e-Voting Services provided by CDSL.

B. The facility for remote e-voting shall remain open from 9.00 A.M on Tuesday, the 25th August, 2026 to 5.00 P.M on Thursday, the 27th August, 2026. During this period, the members of the Company, holding shares either in physical form or in dematerialised form, as on the cut-off date, viz. Friday, the 21st August, 2026, may opt for remote e-voting. Remote e-voting shall not be allowed beyond 5.00 P.M. on Thursday, the 27th August, 2026.

C. In terms of SEBI Circular No. SEBI/HO/CFD/CMD/CIR/P/2020/242 dated 9th December, 2020 on e-Voting facility provided by Listed Companies, Individual shareholders holding securities in Demat mode are allowed to vote through their Demat account maintained with Depositories and Depository Participants (DP). Shareholders are advised to update their mobile number and email Id in their Demat accounts in order to access e-Voting facility.

D. Pursuant to said SEBI Circular, Login method for e-Voting and joining the AGM through VC for Individual shareholders holding securities in Demat mode are given below:

Type of Shareholders	**Login Method**
Individual Shareholders holding securities in Demat mode with **CDSL**	1. Users who have opted for CDSL Easi / Easiest facility, can login through their existing user id and password. Option will be made available to reach e-Voting page without any further authentication. The users to login to Easi / Easiest are requested to visit cdsl website www.cdslindia.com and click on login icon & My Easi New (Token) Tab. 2. After successful login the Easi / Easiest user will be able to see the e-Voting option for eligible companies where the evoting is in progress as per the information provided by company. On clicking the evoting option, the user will be able to see e-Voting page of the e-Voting service provider for casting your vote during the remote e-Voting period or joining virtual meeting & voting during the meeting. Additionally, there is also links provided to access the system of all e-Voting Service Providers, so that the user can visit the e-Voting service providers' website directly. 3. If the user is not registered for Easi/Easiest, option to register is available at cdsl website www.cdslindia.com and click on login & My Easi New (Token) Tab and then click on registration option. 4. Alternatively, the user can directly access e-Voting page by providing Demat Account Number and PAN No. from a e-Voting link available on www.cdslindia.com home page. The system will authenticate the user by sending OTP on registered Mobile & Email as recorded in the Demat Account. After successful authentication, user will be able to see the e-Voting option where the evoting is in progress and also able to directly access the system of all e-Voting Service Providers.
Individual Shareholders holding securities in demat mode with **NSDL**	1. If you are already registered for NSDL IDeAS facility, please visit the e-Services website of NSDL. Open web browser by typing the following URL: https://eservices.nsdl.com either on a Personal Computer or on a mobile. Once the home page of e-Services is launched, click on the "Beneficial Owner" icon under "Login" which is available under 'IDeAS' section. A new screen will open. You will have to enter your User ID and Password. After successful authentication, you will be able to see e-Voting services. Click on "Access to e-Voting" under e-Voting services and you will be able to see e-Voting page. Click on company name or

Type of Shareholders	Login Method
	e-Voting service provider name and you will be re-directed to e-Voting service provider website for casting your vote during the remote e-Voting period or joining virtual meeting & voting during the meeting. 2. If the user is not registered for IDeAS e-Services, option to register is available at https://eservices.nsdl.com. Select "Register Online for IDeAS "Portal or click at https://eservices.nsdl.com/SecureWeb/IdeasDirectReg.jsp. 3. Visit the e-Voting website of NSDL. Open web browser by typing the following URL: https://www.evoting.nsdl.com/ either on a Personal Computer or on a mobile. Once the home page of e-Voting system is launched, click on the icon "Login" which is available under 'Shareholder/ Member' section. A new screen will open. You will have to enter your User ID (i.e. your sixteen digit demat account number hold with NSDL), Password/OTP and a Verification Code as shown on the screen. After successful authentication, you will be redirected to NSDL Depository site wherein you can see e-Voting page. Click on company name or e-Voting service provider name and you will be redirected to e-Voting service provider website for casting your vote during the remote e-Voting period or joining virtual meeting & voting during the meeting. 4. For OTP based login you can click on https://eservices.nsdl.com/SecureWeb/evoting/evotinglogin.jsp You will have to enter your 8-digit DP ID, 8-digit Client Id, PAN No., Verification code and generate OTP. Enter the OTP received on registered email id/mobile number and click on login. After successful authentication, you will be redirected to NSDL Depository site wherein you can see e-Voting page. Click on company name or e-Voting service provider name and you will be re-directed to e-Voting service provider website for casting your vote during the remote e-Voting period or joining virtual meeting & voting during the meeting.
Individual Shareholders (holding Securities in demat mode) login through their **Depository Participants**	You can also login using the login credentials of your demat account through your Depository Participant registered with NSDL/CDSL for e- Voting facility. After Successful login, you will be able to see e-Voting option. Once you click on e-Voting option, you will be redirected to NSDL/CDSL Depository site after successful authentication, wherein you can see e-Voting feature. Click on company name or e-Voting service provider name and you will be redirected to e-Voting service provider website for casting your vote during the remote e-Voting period or joining virtual meeting & voting during the meeting.

Important note: Members who are unable to retrieve User ID/ Password are advised to use Forget User ID and Forget Password option available at above mentioned website.

E. **Helpdesk for Individual Shareholders holding securities in demat mode for any technical issues related to login through Depository i.e. CDSL and NSDL**

Login type	Helpdesk details
Individual Shareholders holding securities in Demat mode with **CDSL**	Members facing any technical issue in login can contact CDSL helpdesk by sending a request at helpdesk.evoting@cdslindia.com or contact at Toll free no. 1800 21 09911
Individual Shareholders holding securities in Demat mode with **NSDL**	Members facing any technical issue in login can contact NSDL helpdesk by sending a request at evoting@nsdl.co.in or call at 022-4886 7000 and 022-2499 7000.

F. Access through CDSL e-Voting system in case of Shareholders holding share in Physical mode and non-individual Shareholder in Demat mode.

Login method for e-Voting and joining the AGM through VC for shareholders holding share in Physical mode and non-Individual Shareholder in Demat mode.

1. The shareholders should log on to the e-voting website **www.evotingindia.com.**
2. Click on “Shareholders” module.
3. Now enter your User ID
   - For CDSL: 16 digits beneficiary ID,
   - For NSDL: 8 Character DP ID followed by 8 Digits Client ID,
   - Shareholders holding shares in Physical Form should enter Folio Number registered with the Company.
4. Next enter the Image Verification as displayed and Click on Login.
5. If you are holding shares in Demat form and had logged on to **www.evotingindia.com.** and voted on an earlier e-voting of any company, then your existing password is to be used.
6. If you are a first-time user follow the steps given below:

   For Shareholders holding shares in Physical Form and Shareholders holding shares in Demat Form other than individual holders:

PAN	Enter your 10-digit alpha-numeric *PAN issued by Income Tax Department (Applicable for both Demat shareholders as well as physical shareholders) Shareholders who have not updated their PAN with the Company/Depository Participant are requested to use the sequence number sent by the Company/RTA or contact Company/RTA.
Dividend Bank Details **OR** Date of Birth (DOB)	Enter the Dividend Bank Details or Date of Birth (in dd/mm/yyyy format) as recorded in your demat account or in the company records in order to login. If both the details are not recorded with the depository or company, please enter the member id / folio number in the Dividend Bank details field as mentioned in instruction (F).

After entering these details appropriately, click on “SUBMIT” tab.

G. Shareholders holding shares in physical form will then directly reach the Company selection screen. However, shareholders holding shares in Demat form will now reach 'Password Creation' menu wherein they are required to mandatorily enter their login password in the new password field. Kindly note that this password is to be also used by the Demat holders for voting for resolutions of any other company on which they are eligible to vote, provided that company opts for e-voting through CDSL platform. It is strongly recommended not to share your password with any other person and take utmost care to keep your password confidential.

H. For shareholders holding shares in physical form, the details can be used only for e-voting on the resolutions contained in this Notice.

I. Click on the EVSN for THE RAMARAJU SURGICAL COTTON MILLS LIMITED on which you choose to vote.

J. On the voting page, you will see "RESOLUTION DESCRIPTION" and against the same the option "YES/ NO" for voting. Select the option YES or NO as desired. The option YES implies that you assent to the Resolution and option NO implies that you dissent to the Resolution.

K. Click on the "RESOLUTIONS FILE LINK" if you wish to view the entire Resolution details.

L. After selecting the resolution, you have decided to vote on, click on "SUBMIT". A confirmation box will be displayed. If you wish to confirm your vote, click on "OK", else to change your vote, click on "CANCEL" and accordingly modify your vote.

M. Once you "CONFIRM" your vote on the resolution, you will not be allowed to modify your vote.

N. You can also take a print of the votes cast by clicking on "Click here to print" option on the Voting page.

O. If a Demat account holder has forgotten the login password, then Enter the User ID and the image verification code and click on Forgot Password & enter the details as prompted by the system.

P. There is also an optional provision to upload Board Resolution / Power of Attorney if any uploaded, which will be made available to scrutinizer for verification

Q. Facility for Non – Individual Shareholders and Custodians –Remote Voting

   i. Non-Individual shareholders (i.e. other than Individuals, HUF, NRI etc.) and Custodians are required to log on to **www.evotingindia.com** and register themselves in the "Corporates" module.

   ii. A scanned copy of the Registration Form bearing the stamp and sign of the entity should be emailed to **helpdesk.evoting@cdslindia.com.**

   iii. After receiving the login details a Compliance User should be created using the admin login and password. The Compliance User would be able to link the account(s) for which they wish to vote on.

   iv. The list of accounts linked in the login will be mapped automatically and can be delinked in case of any wrong mapping

   v. It is mandatory that scanned copy of the Board Resolution and Power of Attorney (POA) which they have issued in favour of the Custodian, if any, should be uploaded in PDF format in the system for the scrutinizer to verify the same.

vi. Alternatively Non Individual shareholders are required mandatory to send the relevant Board Resolution/ Authority letter etc. together with attested specimen signature of the duly authorized signatory who are authorized to vote, to the Scrutinizer at **canajco@gmail.com** and to the company at the email address viz; **rscm@ramcotex.com,** if they have voted from individual tab & not uploaded same in the CDSL e-voting system for the scrutinizer to verify the same.

R. If you have any queries or issues regarding attending the meeting and e-Voting from CDSL e-Voting system, you can write to helpdesk.evoting@cdslindia.com or contact at toll free number 1800 21 09911.

14. Instructions for shareholders attending the AGM through VC & E-voting during meeting are as under:

A. The procedure for attending meeting & e-Voting on the day of the AGM is same as the instructions mentioned above for Remote e-voting.

B. The Members can join the AGM in the VC mode upto 15 minutes before and after the scheduled time of the commencement of the Meeting by following the procedure mentioned in this Notice. The facility of participation at the AGM through VC will be made available to at least 1,000 members on first come first served basis. This will not include Members holding 2% or more shareholding, Promoters, Institutional Investors, Directors, Key Managerial Personnel, the Chairpersons of the Audit Committee, Nomination and Remuneration Committee and Stakeholders Relationship Committee, Auditors, etc. who are allowed to attend the AGM.

C. Members are requested to join the AGM through Laptops / IPads for better experience and will be required to have webcam and use Internet with a good speed to avoid any disturbance during the meeting.

D. Members are requested to use Stable Wi-Fi or LAN Connection to mitigate Audio/Video loss due to fluctuation in your network. Please avoid connecting through your Mobile Devices or Tablets or through Laptop via Mobile Hotspot.

E. Members who would like to express their views / ask questions during the meeting may register themselves as a speaker by sending their request at least **5 working days** prior to meeting(i.e on or before 22nd August, 2026) mentioning your name, demat account number / folio number, email id, mobile number (as registered with the Depository Participant (DP)/Company) to the mail id: **rscm@ramcotex.com.** Members who have registered themselves as a speaker will only be allowed to express their views/ask questions during the meeting.

F. Members who do not wish to speak during the AGM but have queries may send your queries at least 3 working days prior to meeting (i.e. on or before 25th August, 2026) mentioning your name, Demat account number / folio number, email id, mobile number to the mail id: **rscm@ramcotex.com.** These queries will be replied by the company suitably by email.

G. Non-Individual members intending to authorize their representatives to attend the Meeting are requested to send a scanned certified copy of the board resolution authorizing their representative to attend on their behalf at the meeting. The said Resolution / Authorization shall be sent to the Scrutinizer by email through its registered email address with a copy marked to **helpdesk.evoting@cdslindia.com.**

H. The attendance of the Members attending the AGM through VC will be counted for the purpose of ascertaining the quorum under Section 103 of the Companies Act, 2013.

I. The link for VC to attend meeting will be available where the EVSN of Company will be displayed after successful login as per the instructions mentioned above for Remote e- voting.

J. Shareholders who have voted through Remote e-Voting will be eligible to attend the meeting. However, they will not be eligible to vote at the AGM.

K. Only those shareholders, who are present in the AGM through VC and have not cast their vote on the Resolutions through remote e-Voting and are otherwise not barred from doing so, shall be eligible to vote through e-Voting system available during the AGM.

L. In case of joint holder attending the Meeting, only such joint holder who is higher in the order of names will be entitled to vote, in case of joint holder attending the Meeting, only such joint holder who is higher in the order of names will be entitled to vote.

M. If any votes are cast by the shareholders through the e-voting available during the AGM and if the same shareholders have not participated in the meeting through VC/OAVM facility, then the votes cast by such shareholders may be considered invalid as the facility of e-voting during the meeting is available only to the shareholders attending the meeting.

15. The Shareholders holding Physical Share certificates advised them to furnish the following details to the Company: a. PAN; b. Nomination; c. Contact details; d. Bank account details; e. Specimen signature; All Shareholders are advised update the details as prescribed in the above said Circular with M/s. Cameo Corporate Services Limited, our Registrar to an Issue and Share Transfer Agent.

16. Process for those shareholders whose E-mail / Mobile No. are not registered with the Company/ DP.

    A. For Physical Shareholders, please submit form ISR-1 duly filled to M/s. Cameo Corporate Services Limited, our Registrar to an Issue and Share Transfer Agent

    B. For Individual Demat shareholders, please update your email id & mobile no. with your respective DP which is mandatory while E-Voting & joining the AGM through VC through Depository.

17. Any person, who acquires shares of the Company and becomes a member of the Company after dispatch of the Notice and holding shares as of the cut-off date i.e. 21st August, 2026 may obtain the Login ID and Password by following the procedures mentioned in Point No: 13 (D) or (F), as the case may be.

18. The voting rights of shareholders shall be in proportion to the shares held by them in the paid up equity share capital of the Company as on 21st August, 2026.

19. Shri R. Palaniappan, Chartered Accountant (Membership No.205112) failing him Shri T.G. Harisha, Chartered Accountant (Membership No.246983) Partners of M/s. N.A. Jayaraman & Co, Chartered Accountants, (Firm Reg. No. 001310S) will act as the Scrutinizer to scrutinize the e-voting process in a fair and transparent manner.

20. The Scrutinizer shall, immediately after the conclusion of voting at the AGM, unblock the votes cast through e-voting in the presence of at least two witnesses not in the employment of the company and make, not later than two working days of conclusion of the meeting, a consolidated scrutinizer's report of the total votes cast in favour or against, if any, to the Chairman or a person authorised by him in writing who shall countersign the same and the Chairman or a person authorised by him in writing shall declare the result of the voting forthwith.

21. The results declared along with the report of the Scrutinizer shall be placed on the website of the Company and on the website of CDSL immediately after the declaration of results by the Chairman or a person authorized by him. The results shall also be immediately forwarded to the Metropolitan Stock Exchange of India Limited.

22. All grievances connected with the facility for voting by electronic means may be addressed to Mr. Rakesh Dalvi, Assistant Vice President, (CDSL,) Central Depository Services (India) Limited, A Wing, 25th Floor, Marathon Futurex, Mafatlal Mill Compounds, N M Joshi Marg, Lower Parel (East), Mumbai - 400013 or send an email to helpdesk.evoting@cdslindia.com or call at toll free no. 1800 21 0991.

By Order of the Board,
For **The Ramaraju Surgical Cotton Mills Limited,**

Rajapalayam
28th May, 2026

P.R. Venketrama Raja
Chairman
DIN: 00331406

STATEMENT PURSUANT TO SECTION 102 OF THE COMPANIES ACT, 2013

Item No. 4

Shri. N.R.K. Ramkumar Raja (DIN: 01948373) was re-appointed as Managing Director of the Company for a period of 5 years with effect from 14.02.2022. At the time of his reappointment the Consolidated Turnover was ₹ 377.98 Crores, as on 31st March, 2026, the Turnover of the Company has increased to ₹ 504.26 Crores which demonstrates his leadership towards the growth of the Company. Shri. N.R.K. Ramkumar Raja was reappointed as Managing Director of the Company by the Board of Directors at their meeting held on 28th May, 2026 subject to the approval of the Shareholders at the ensuing Annual General Meeting, for a further period of 3 years from 14-02-2027 to 13-02-2030 in accordance with the provisions of Section 197 of the Companies Act, 2013 read with Schedule V and other applicable provisions of the Companies Act, 2013 on the following Terms of Remuneration:

In case of adequate profit remuneration payable as follows:

a. ₹ 15 lakhs per month

b. Contribution to Provident Fund, Superannuation Fund or Annuity Fund to the extent these either singly to put together are not taxable under the Income Tax Act, 1961

c. Gratuity payable at a rate not exceeding half a month's salary for each completed year of service

d. Encashment of leave at the end of the tenure and other perquisites as allowed under Section IV of Schedule V of the Companies Act, 2013 and

e. the remuneration payable to Shri N.R.K. Ramkumar Raja shall not exceed the 5% of the net profits of the Company.

In case of no profits or its profits are inadequate:

When the Company has no profits or its profits are inadequate, in any financial year, he shall be paid

a. Remuneration as provided in (A) of Section II, Part II of Schedule V of the Companies Act, 2013, based upon effective capital.

b. Perquisites as provided in Section IV, Part II of Schedule V of the Companies Act, 2013.

Sitting Fee

The remuneration aforesaid shall be exclusive of any fee paid for attending Meetings of the Board or any Committee thereof or for any other purpose, whatsoever as may be decided by the Board as provided in Section 197(5) of the Companies Act, 2013.

Further, Shri N.R.K. Ramkumar Raja (DIN: 01948373) shall attain the age of **seventy (70) years on 18th April 2027.** Pursuant to the Section 196(3)(a) of the Companies Act, 2013 read with Schedule V thereto, the continuation of directorship as Managing Director who has attained the age of 70 years requires the approval of the shareholders by way of a Special Resolution.

Considering his valuable contribution to the growth and effective management of the affairs of the Company, the proposed re-appointment of Shri N.R.K. Ramkumar Raja (DIN: 01948373) for a further period of three (3) years with effect from 14th February 2027 and to continuation of his directorship of the Company after attaining the age of 70 years are considered and proposed to be approved by the Shareholders at the ensuing Annual General Meeting by way of passing Special Resolution.

The proposed reappointment and the payment of remuneration have also been approved by the Nomination and Remuneration Committee and Board Meeting held on 28th May, 2026. The reappointment and the remuneration proposed, fulfill the conditions stipulated in Schedule V of the Companies Act, 2013 and hence approval of Government of India is not required.

Except Smt. Nalina Ramalakshmi, Managing Director and Shri. N.K. Shrikantan Raja, Director of the Company and their relatives, none of the Directors, Key Managerial Personnel or their relatives are deemed to be interested in this Resolution.

Information required under Section II, Part I of Schedule V of the Companies Act, 2013:

I. General Information:

<table>
<tr><td>1.</td><td>Nature of industry</td><td>Textiles & Surgical Dressings</td></tr>
<tr><td>2.</td><td>Date of commencement of Business</td><td>20-02-1939</td></tr>
<tr><td>3.</td><td colspan="2">Financial performance based on given indicators</td></tr>
<tr><td></td><td colspan="2">
<table>
<tr><th>Year</th><th>Total Revenue
(₹ in Lakhs)</th><th>Net Profit After Tax
(₹ in Lakhs)</th><th>Dividend</th></tr>
<tr><td>2025-26</td><td>45,922.82</td><td>(3,219.03)</td><td>Nil</td></tr>
<tr><td>2024-25</td><td>40,086.11</td><td>608.00</td><td>Nil</td></tr>
<tr><td>2023-24</td><td>35,961.66</td><td>(3,742.58)</td><td>Nil</td></tr>
</table>
</td></tr>
<tr><td>4.</td><td>Foreign investments or collaborations, if any</td><td>The Company incorporated Taram Textiles., LLC on 06th April, 2022 which is a wholly owned subsidiary in the State of Delaware, United States of America. The Company holds 100% equity in Taram Textiles, LLC.
Taram Textiles Online, Inc. is a step-down subsidiary of Taram Textiles, LLC incorporated on 25th April, 2022 in the state of Delaware, United States of America. Taram Textiles, LLC holds 70.02 % equity in Taram Textiles Online, Inc.</td></tr>
</table>

II. Information about the appointee:

1.	Background details	Shri. N.R.K. Ramkumar Raja, is a Promoter and Managing Director, of the Company.
2.	Past remuneration	The shareholders of the Company have approved the remuneration of 5% of the net profits of the Company and in case of no profit or inadequate profits, Shri N.R.K. Ramkumar Raja shall be paid remuneration as provided under (A) of Section II, Part II of Schedule V of the Companies Act, 2013 along with the perquisites. As per Schedule V, in case of no profits or inadequate profits, the Managing Director was eligible for a minimum remuneration of Rs. 120 lakhs per annum.
3.	Recognition or awards	Nil
4.	Job profile and his suitability	In-charge for day-to-day affairs and promotion of the suitability Company. He is master's in engineering and has vast experience in the Management of the affairs of the Company. The Company has grown well under his management.
5.	Remuneration proposed	In case of adequate profit ₹ 15.00 Lakhs per month and in case of no profit or inadequate profits, Shri N.R.K. Ramkumar Raja shall be paid remuneration as provided under (A) of Section II, Part II of Schedule V of the Companies Act, 2013 along with the perquisites. As per Schedule V, in case of no profits or inadequate profits, the Managing Director was eligible for a minimum remuneration of ₹ 120 lakhs per annum. He will also be entitled for sitting fees for meetings of the Board or its Committees.
6.	Comparative remuneration profile	Remuneration is comparable with respect to industry, size of the Company, profile of the position and person.
7.	Pecuniary relationship directly or indirectly with the company, or relationship with the managerial personnel:	He is related to Smt. Nalina Ramalakshmi Managing Director and Shri. N.K. Shrikantan Raja, Director of the Company. He has no pecuniary relationship other than the remuneration, he is entitled to receive. His transactions with the Company are disclosed under "Related Party Transactions" in the Note No. 48 to the financial statements.

III. Other information:

1.	Reasons of loss or inadequate profits	Due to geopolitical challenges and sluggish market demand for cotton yarn, there was severe hit in margins for Spinning Mills. This situation forced many spinning mills across India to operate at lower capacity, with many spinning mills cutting down their production due to huge losses in yarn production. During the 2024-25 cotton season, India produced 313 Lakh bales (170 Kgs) of cotton, compared to 327 Lakh bales in previous year, marking a 4%Decline attributed to reduced acreage. Finance cost has increased due to increase in long term borrowings and interest rates. Company initiated a new business line - home textiles - adding a bedsheet manufacturing unit to consume the yarn and fabric produce by the company. The startup and marketing costs added to the expenses incurred.
2.	Steps taken or proposed to be taken	Surgical products division manufacturing line and processes have be improved to reduce operating costs. We continue expand our wings in the home textiles in both product lines and customer base. We expect to see good growth in FY 2026-27 with major US retailers who have experienced our on-time delivery performance and product quality. This growth will be enabled by the company increasing it production capacity. The Company's focus on strengthening its infrastructure to produce diverse products, including various high-quality value-added yarn and collaborating with customers to manufacturer innovative products helped it maintain capacity utilization and sales volume in export market
3.	Expected increase in productivity and profits in measurable terms	Surgical products division is expected to see growth due to improved processes and new product introduction. Home textile business, by leveraging national and home brands, is expanding to source bedding related products from across the globe to satisfy US retailers. Loom and bedsheet factory utilization has improved by servicing current customer and adding new sales channels. The quality of fabric and retail products produced by the company has been well accepted both in domestic and export markets, thereby generating new enquiries.

Other disclosures:

As required, the information is provided under Corporate Governance section. The Notice together with this statement may be regarded as a disclosure under the Regulation 36(3) of SEBI (LODR) Regulations, 2015.

The Board recommends the special resolutions as set out in Item no. 4 of this notice for the approval of members.

Item No. 5

The provisions of the SEBI Listing Regulations, as amended by the Securities and Exchange Board of India (Listing Obligations and Disclosure Requirements) (Sixth Amendment) Regulations, 2021, effective April 01, 2022, mandates prior approval of members by means of an ordinary resolution for all material related party transactions and subsequent material modifications as defined by the audit committee, even if such transactions are in the ordinary course of business of the concerned company and at an arm's length basis. As per the Related Party Transaction policy of the Company, a transaction with a related party shall be considered as material if the transaction(s) to be entered into, either individually or taken together with previous transactions during a financial year, whether directly and/or through its subsidiary(ies), exceed(s) ₹20,000 Crores, or 10% of the annual consolidated turnover as per the last audited financial statements of the listed entity, whichever is lower.

The Company had obtained the approval from the shareholders for the Material Related Party Transaction with Rajapalayam Mills Limited, for an aggregate value of ₹ 150 Crores, for a period of five financial years from FY 2024-25 to FY 2028-29, through Postal Ballot Notice dated 12.11.2024.

Further, pursuant to the SEBI (Listing Obligations and Disclosure Requirements) (Fifth Amendment) Regulations, 2025, the omnibus approval granted by the shareholders for Material Related Party Transactions at an Annual General Meeting shall be valid until the conclusion of the next Annual General Meeting. In the case of omnibus approvals for Material Related Party Transactions granted by the shareholders at a General Meeting other than an Annual General Meeting, the validity of such approvals shall not exceed one year from the date of such approval.

Accordingly, the Company proposes to obtain the approval of the shareholders for the Material Related Party Transaction with Rajapalayam Mills Limited, for an aggregate value of ₹ 150 Crores, for the period commencing from the conclusion of the 86th Annual General Meeting and ending with the conclusion of the Annual General Meeting to be held in 2027.

The proposed related party transaction(s) as mentioned below, on mutually agreed terms and conditions, and the aggregate of such transaction(s), are expected to cross the applicable materiality thresholds as mentioned above. Accordingly, as per the SEBI Listing Regulations, prior approval of the Members is being sought for all such arrangements / transactions proposed to be undertaken by the Company. All the said transactions shall be in the ordinary course of business of the Company and on an arm's length basis.

The Audit Committee has, on the basis of relevant details provided by the management, as required by the law, at its meeting held on 28.05.2026, reviewed and approved the said transaction(s), subject to approval of the Members, while noting that such transaction shall be on arms' length basis and in the ordinary course of business of the Company.

Based on the recommendation of the Audit Committee, the Board recommends the Ordinary Resolution set forth at Item No. 5 of the Notice for approval by the Members.

As per the SEBI Listing Regulations, all related parties of the Company, whether or not a party to the proposed transaction(s), shall abstain from voting on the said resolution(s).

Shri. P.R. Venketarama Raja, Smt. Nalina Ramalakshmi, Shri. P.A.S. Alaghar Raja and their relatives are deemed to be concerned or interested in resolutions as set out in Item no. 5 of this notice.

The details of transactions as required under Regulation 23(4) of the Listing Regulations read with Section III-B of the SEBI Master Circular bearing reference no. HO/49/14/14(7)2025-CFD-POD2/I/3762/2026 dated 30th January, 2026 ("SEBI Master Circular") are set forth below:

TABLE A: Particulars of Material Related Party Transaction with Rajapalayam Mills Limited

S. No	Particulars	Details
1.	Name of the related party and its relationship with the listed entity or its subsidiary, including nature of its concern or interest (financial or otherwise)	**Name:** Rajapalayam Mills Limited (RML) **Relationship:** Rajapalayam Mills Limited (RML) is a member of Promoter group of The Ramaraju Surgical Cotton Mills Limited (RSCM). RSCM is a Member of Promoter group of RML. **Nature of interest:** RML holds 0.10% of equity shares in RSCM. RSCM holds 1.83% equity shares in RML.
2.	Name of Director(s) or Key Managerial Personnel who is related, if any.	Shri. P.R. Venketrama Raja and Smt. Nalina Ramalakshmi are promoters of RML. Shri. P.A.S. Alaghar Raja is a Director of RML.
3.	Type, tenure, material terms and particulars	Purchase / Sale of Cotton, Waste Cotton, Yarn, Textile products, Store materials, Job work services, Textile machineries & other products / rendering or availing of services and any other transactions between the parties for transfer of resources, services and obligations in the ordinary course of business, on arm's length basis and in compliance with applicable laws, as approved by the Audit Committee. Price: would be the market price prevailing on the date of the transaction.

S. No	Particulars	Details
		The above arrangement is continuing business transactions. Approval of the shareholders is being sought for transactions for the period from the ensuing AGM to the AGM to be held on 2027.
4.	Value of the transaction	Aggregate value up to ₹ 150 Crores (excluding duties and taxes).
5.	The percentage of the listed entity's annual consolidated turnover, for the immediately preceding financial year, represents the value of the proposed transaction (and for a RPT involving a subsidiary, such percentage calculated on the basis of the subsidiary's annual turnover on a standalone basis shall be additionally provided)	30.07%
6.	If the transaction relates to any loans, intercorporate deposits, advances or investments made or given by the listed entity or its subsidiary: (i) details of the source of funds in connection with the proposed transaction; (ii) where any financial indebtedness is incurred to make or give loans,inter-corporate deposits, advances or investments, • nature of indebtedness; • cost of funds; and • tenure; (iii) applicable terms, including covenants, tenure, interest rate and repayment schedule, whether secured or unsecured; if secured, the nature of security; and (iv) The purpose for which the funds will be utilized by the ultimate beneficiary of such funds pursuant to the RPT	Not Applicable

S. No	Particulars	Details
7.	Justification as to why the RPT is in the interest of the listed entity	The Company in its Ordinary Course of business purchase / sale of good quality Cotton / Yarn / Textile Products / Textile Machineries / Job work services and others. RML is our group company producing similar quality of Yarn and other Textile Products. Whenever there is a shortage of raw materials, RSCM would purchase raw material or yarn from RML or utilize our facilities for doing Job work for meeting committed delivery to Customers. It is in the long term interest of the Company.
8.	Any valuation or other external party report relied upon by the listed entity in relation to the transactions	Not Applicable
9.	Any other information that may be relevant	All relevant / important information forms part of this Statement setting out material facts pursuant to Section 102(1) of the Companies Act, 2013.

Item No. 6

In accordance with the provisions of Section 148 of the Companies Act, 2013 (the Act) and the Companies (Audit and Auditors) Rules, 2014 (the Rules), the Company is required to appoint a cost auditor to audit the cost records of Company, relating to manufacture of Textile and Pharmaceutical Products for the financial year 2026-27.

On the recommendation of the Audit Committee at its meeting held on 28th May, 2026, the Board of Directors had approved the appointment of M/s. SVM & Associates (FRN: 000536), Cost Accountants as the Cost Auditor of the Company to audit the Company's Cost Records relating to manufacture of Textile and Pharmaceutical Products at a remuneration of ₹ 1,90,000/- (Rupees One Lakh Ninety Thousand Only) plus applicable taxes and out-of-pocket expenses for the financial year 2026-27.

M/s. SVM & Associates is a firm of Practicing Cost Accountants, constituted under Regulation 113 of the ICAI Regulations, 1959. The firm is well-equipped with all necessary resources to meet the diverse needs of its valued clients. It is supported by a highly diligent team of professionals committed to delivering quality and excellence.

The remuneration of the cost auditor is required to be ratified by the Members in accordance with the provisions of Section 148(3) of the Act and Rule 14 of the Rules.

None of the Directors, Key Managerial Personnel or their relatives are deemed to be interested in this Resolution.

The Board recommends an ordinary resolution as set out in Item no. 6 of this notice for the approval of members.

By Order of the Board,
For **The Ramaraju Surgical Cotton Mills Limited,**

Rajapalayam
28th May, 2026

P.R. Venketrama Raja
Chairman
DIN: 00331406

ADDITIONAL INFORMATION ON DIRECTORS SEEKING RE-ELECTION AT THE ANNUAL GENERAL MEETING

Details of Directors seeking Re-Appointment at the 86th Annual General Meeting pursuant to Secretarial Standards on General Meetings

Name of the Director	**Shri P.R. Venketrama Raja**	**Shri N.K. Shrikantan Raja**	**Shri. N.R.K. Ramkumar Raja**
DIN	00331406	00350693	01948373
Age	67 years	77 years	18-04-1957 & 69 Years
Qualification & Experience	Shri P.R. Venketrama Raja has a Bachelor's Degree in Chemical Engineering from University of Madras and Masters in Business Administration from University of Michigan, USA. He has been on the Board of The Ramaraju Surgical Cotton Mills Limited since 1986. He has more than 4 decades of Industrial Experience with specific knowledge in Textiles, Cement and Information Technology sectors.	Shri N.K. Shrikantan Raja, holds a Bachelor Degree in Commerce and he has been on the Board of The Ramaraju Surgical Cotton Mills Limited since 2002. He has vast knowledge and experience in Textile Industry and having more than 50 years of experience in doing business activity.	Shri. N.R.K. Ramkumar Raja holds a Bachelor's degree in Chemical Engineering from the University of Madras and a Master's degree in Industrial Engineering from Texas A&M University, USA. He has over three decades of vast experience in textiles and managing the company's affairs. He has been on the Board of The Ramaraju Surgical Cotton Mills Limited since 2016.
Terms and conditions of re-appointment	Director liable to retire by rotation, under Section 152(6) of the Companies Act, 2013	Director liable to retire by rotation, under Section 152(6) of the Companies Act, 2013	Re-appointment for a term of 3 years with effect from 14th February, 2027 and not liable to retire by rotation.
Date of First Appointment to the Board	04-03-1992	15-04-2002	14-02-2016
Shareholding in the Company as on 31-03-2026	8,843 Equity shares of Rs.10/- each	13,643 Equity shares of Rs.10/- each (Including HUF)	3,79,344 Equity Shares of Rs. 10/- each (including HUF)
Remuneration	He is eligible for sitting fees for attending Board / Committee meetings as applicable to the Directors from time to time	He is eligible for sitting fees for attending Board / Committee meetings as applicable to the Directors from time to time	Rs. 15.00 Lakhs per month and in case of no profit or inadequate profits, Shri N.R.K. Ramkumar Raja shall be paid remuneration as provided under (A) of Section II, Part II of Schedule V of the Companies Act, 2013 along with the perquisites. He will also be entitled for sitting fees for meetings of the Board or its Committees.

Name of the Director	Shri P.R. Venketrama Raja	Shri N.K. Shrikantan Raja	Shri. N.R.K. Ramkumar Raja
DIN	00331406	00350693	01948373
Relationship with other Directors, Manager and other Key Managerial Personnel of the Company	He is the brother of Smt. Nalina Ramalakshmi, Managing Director of the Company.	He is the brother of Shri. N.R.K.Ramkumar Raja, Managing Director of the Company.	He is the Husband of Smt. Nalina Ramalakshmi, Managing Director and the Brother of Shri N.K. Shrikantan Raja of the Company.
No. of Meetings of the Board attended during the year	4 (Four)	5 (Five)	5 (Five)
Other Directorships as on 31-03-2026	1. The Ramco Cements Limited 2. Ramco Systems Limited 3. Ramco Industries Limited 4. Rajapalayam Mills Limited 5. Sri Vishnu Shankar Mill Limited 6. Sandhya Spinning Mill Limited 7. Rajapalayam Textile Limited 8. Ramamandiram Agricultural Estate Private Ltd 9. Ramco Management Private Limited 10. RCDC Securities and Investments Private Limited 11. Ram Sandhya Farms Private Limited 12. Nirmala Shankar Farms & Estates Private Limited 13. Sri Sandhya Farms (India) Private Limited 14. Rajapalayam Chamber of Commerce and Industry 15. Optiverse Enterprise Private Limited	1. Ramco Industries Limited 2. Sudharsanam Investments Limited 3. N.R.K. Infra System Private Limited 4. Vinvent Chemilab Private Limited 5. Rajapalayam Chamber of Commerce and Industry 6. Pharmacot Corp Private Limited	1. Madras Chipboard Limited 2. Shri Harini Media Limited 3. Sri Yannarkay Services Limited 4. Pharmacot Corp Private Limited
Listed entity from which the person has resigned in the past three years	NIL	NIL	NIL

Name of the Director	Shri P.R. Venketrama Raja	Shri N.K. Shrikantan Raja	Shri. N.R.K. Ramkumar Raja
DIN	00331406	00350693	01948373

Memberships and Chairmanships of Committees of other Board

Shri P.R. Venketrama Raja:

Name of the Company	Name of the Commit-tee *	Position Held
The Ramco Cements Limited	AC	Member
	SRC	Member
	CSRC	Member
	NRC	Member
Rajapalayam Mills Limited	SRC	Chairman
	CSRC	Chairman
	RMC	Chairman
	RIC	Chairman
Ramco Industries Limited	AC	Member
	SRC	Chairman
	CSRC	Chairman
	RMC	Chairman
Ramco Systems Limited	CSRC	Chairman
	SRC	Chairman
	RMC	Chairman
	FRC	Member
Sri Vishnu Shankar Mill Limited	CSRC	Chairman
Sandhya Spinning Mill Limited	CSRC	Chairman

Shri N.K. Shrikantan Raja:

Name of the Company	Name of the Commit-tee *	Position Held
Ramco Industries Limited	NRC	Member
	SRC	Member

Shri. N.R.K. Ramkumar Raja:

Name of the Company	Name of the Commit-tee *	Position Held
Shri Harini Media Limited	AC	Member
	NRC	Member

* AC – Audit Committee; SRC - Stakeholders Relationship Committee; CSRC - Corporate Social Responsibility Committee; NRC - Nomination and Remuneration Committee; RMC - Risk Management Committee; RIC – Rights Issue Committee; FRC - Fund Raising Committee